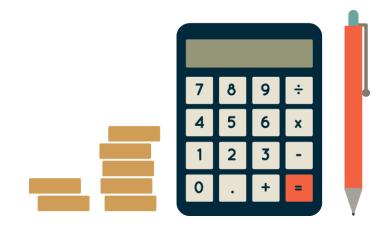


STATEMENT OF	2019		
COMPREHENSIVE INCOME	£	£	
Turnover Operating expenditure			
Operating surplus — Gain on sale of property, plant and equipment — Interest receivable —	161,518	101,189	
Interest payable and similar charges — Revaluation gain on investment properties — — — — — — — — — — — — — — — — — — —	(2,042,446) —	(1,653,727)	
Surplus for the year before taxation ————————————————————————————————————	543,971 —	986,019	
Surplus after taxation —	543,971	986,019	
Other comprehensive income Initial recognition of SHAPS pension Actuarial loss in respect of SHAPS pension	(1.172.313) 		
Total comprehensive income for the year	(1,327,342)	986,019	



CASH FLOW		2019		2018
	£	£	£	£
Net cash generated from operating activities -		— 4,020,197 -		3 ,814,207
Cash flow from investing activities Payments to acquire and improve housing — Payments to acquire investment property — Purchase of other fixed assets — HAG and other capital grants received — Proceeds from sale of tangible fixed assets — HAG repaid — Interest received — Improvement to investment properties — Taxation paid	— (8,969,952) - — (3,092,220) - — (578,191) - — 5,531,324 - — 500,563 — 6,875 - — (15,974) -	- (6,617,575)-	- (4,120,874)	
Cash flow from financing activities Loan to ANCHO Interest paid Housing loans repaid Housing loans received	— (700,000) - — (1,961,446) - — (17,816,713) - — 23,300,000 -	—— 2,821,8 <i>4</i> 1 ⁻	 - (1,626,727) - (1,115,376) - - 2,000,000 -	— (742,103)
Net change in cash and cash equivalent Cash & cash equivalent at beginning of year —		— 224,463 - — 1,095,389 -		358,207 737,182
Cash & cash equivalent at end of year ————		1,319,852 -		— 1,095,389



STATEMENT OF		2019		2018
FINANCIAL POSITION	£	£	£	£
Tangible fixed assets and investments ————————————————————————————————————		101,641,01211,928,5621,373,686		9,078,8331,251,960
Current assets Debtors due after one year Debtors within one year Cash and cash equivalents	700,000 2,494,191 1,920,066		— - — 2,307,489 — 1,490,828	
Creditors (amount falling due within one year)	(9,681,065)		- (4,450,078)	
Net current liabilities —		(4,566,808)		(651,761)
Total assets less current liabilities Creditors: amount falling due after		- 110,376,453		- 104,274,092
more than one year SHAPS defined benefit pension scheme ——				
Net assets		- 53,450,544		54,777,890
Capital and reserves ————————————————————————————————————		92		96
Revenue reserves		- 53,450,544		- 54,777,890





Board of Management

Simon Guest - Chair
Michael Allan - Vice Chair
Helen Barton
Laurence Casserly
Nigel Chapman
John Clark
Lizzie Crawford
Bill Gillespie
Don Jamieson
Angus Lamont
David Venters
Gill Walch
Neil Wood
Jackie Browne (ANCHO)

Retired: John Clark

Chief Executive and Secretary

Jason MacGilp, FCIH

Staff

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Auditors

Scott Moncrieff, CA

Solicitors

Harper Macleod LLP

Bankers

Royal Bank of Scotland plc

Other lenders

Santander Corporate Banking